

**Borderlands UU****Statement of Financial Position For All Funds as of 09/30/2025****Adjusted  
Books****Assets****Bank / Liquid Assets**

Amado Checking Account BOA 9240	55,815.32
Building Maintenance BOA 8525	2,289.06
Capital Reserve BOA 0032	2,590.58
Emergency Reserve Fund BOA # xxxx	16,083.00
Operating Reserve BOA 8664	30,179.92
Charles Schwab Land Sales Investment	42,448.55
C Schwab Endowment Fund Investment	1,584,661.35
<b>Total Bank / Liquid Assets</b>	<b>1,734,067.78</b>

**Fixed Assets**

Placita del Sol Building and Land	631,876.85
Furniture and Equipment	73,630.65
Appraised Artwork	13,520.00
Asphalt for Handicapped Parking	10,700.00
Shade Sail	41,890.11

**Total Fixed Assets****771,617.61****Total Assets****2,505,685.39**

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**Liabilities****Other Current Liabilities**

Baja 4 Pass through	141.51
Federal Withholding	1,275.63
Medicare Tax Payable Employee	368.33
Medicare Tax Payable Employer	368.33
AZ Withholding	361.74
Social Security Employee	1,574.89
Social Security Employer	1,574.89
Accompaniment Project	453.34
Donation for Future Year	4,754.43
Memorial Garden & Plaque	503.03
Misc Pass Through Receipts	244.75
Outstanding Invoices	1,200.00
Social Justice Committee Reserves	517.46
Sunday Plate Charity Share Payable	414.05
Womens Retreat Pass Through	431.62

**Total Other Current Liabilities****14,184.00****Total Liabilities****14,184.00****Net Assets**

**Borderlands UU**

**Statement of Financial Position For All Funds as of 09/30/2025**

	<b>Adjusted Books</b>
<b>Unrestricted</b>	
Building Maintenance BOA 8525	2,289.06
Capital Reserve BOA 0032	2,590.58
Emergency Reserve Fund	16,083.00
General Fund	849,963.41
Lay Pastoral Care Fund	300.00
Meditation Garden	715.40
Minister Discretionary Fund	2,910.50
Operating Reserve	30,179.92
Technology Grant	1,808.17
<b>Total Unrestricted</b>	<b>906,840.04</b>
<b>Restricted</b>	
Endowment Fund	1,584,661.35
<b>Total Restricted</b>	<b>1,584,661.35</b>
<b>Total Net Assets</b>	<b>2,491,501.39</b>
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<b>Total Liabilities + Net Assets</b>	<b>2,505,685.39</b>
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**Borderlands UU**

Revenue and Expenditure – All Funds – 3 Months Ended September 30, 2025

General Fund – Three Months ACTUAL as Percentage of Annual Budget

Details Account	3 Months All Funds Actual	3 Months Gen'l Fund Actual	3 Months Gen'l Fund Budget 25%	3 Months Variance Act – Bud	Annual Budget Gen'l Fund Budget	3 Months % Annual Budget	At Risk +5%>25%AnnBud Y
<b>Revenues</b>							
Endowment Revenue Donations	0.00						
Meditation Garden Revenues	0.00	0	25	-25	100		
Memorial Garden Bricks	0.00	0	75	-75	300		
Non Pledge Contributions of Record	0.00	0	250	-250	1,000		
PLEDGE INCOME	57,501.22	57,501	35,182	22,319	140,728	40.9%	
Pledge Challenge Grants	5,000.00	5,000	3,750	1,250	15,000	33.3%	
Prior Year Pledge	0.00	0	500	-500	2,000		
Social Justice Activities	0.00	0	330	-330	1,320		
SUNDAY PLATE	3,584.79	3,585	4,500	-915	18,000	19.9%	
50% Plate Share	-2,188.00	-2,188	-2,250	62	-9,000	24.3%	
FUND RAISING		0					
Art Gallery Sales	0.00	0	125	-125	500		
Auction	0.00	0	1,625	-1,625	6,500		
Book Cart Sales	0.00	0	5	-5	20		
Events	0.00	0	50	-50	200		
Rummage Sale	0.00	0	400	-400	1,600		
LOGO Merch	435.00	435	0	435	0		
MISCELLANEOUS INCOME	0.00	0	90	-90	360		
Payment for Name Tags	14.00	14	0	14	0		
Net Appreciation-General Fund Investmer	1,785.75	1,786	300	1,486	1,200		
Net Appreciation-Endowment Investments	62,445.78						
<b>Total Revenues</b>	<b>128,578.54</b>	<b>66,133</b>	<b>44,957</b>	<b>21,176</b>	<b>179,828</b>	<b>36.8%</b>	
<b>Expenditures</b>							
COMMUNICATIONS							
Publicity & Promotion	237.65	238	250	-12	1,000	23.8%	
Technology	0.00	0	425	-425	1,700		
Unitel	0.00	0	25	-25	100		
Website	286.26	286	250	36	1,000	28.6%	
SubTotal COMMUNICATIONS	523.91	524	950	-426	3,800	13.8%	
CONGREGATIONAL LIFE							
Forums	0.00	0	178	-178	710		
Hospitality	50.00	50	0	50	0		
Hospitality and Fellowship Events	51.90	52	540	-488	2,160		
Lay Pastoral Care	0.00	0	25	-25	100		
SubTotal CONGREGATIONAL LIFE	101.90	102	743	-641	2,970	3.4%	
INSTITUTIONAL SUPPORT							
AFFILIATION DUES-MEMBERSHIPS-etc							
AZ Annual Corporation Tax	0.00	0	3	-3	10		
UUA Per-Member Dues	1,000.00	1,000	1,000	0	4,000		
SubTotal AFFILIATION DUES-MEM	1,000.00	1,000	1,003	-3	4,010	24.9%	
BOARD AND PROGRAM COUNCIL	0.00	0	175	-175	700		
BUILDING AND GROUNDS							
ATROA Dues and Assessments	0.00	0	300	-300	1,200		
Building Maintenance Reserve	0.00	0	1,750	-1,750	7,000		
Building Supplies	89.46	89	850	-761	3,400		
Hired Maintenance and Repair	1,133.00	1,133	2,500	-1,367	10,000		
HVAC Maintenance Contract	195.00	195	195	0	780		
Property and Liability Insurance	0.00	0	925	-925	3,700		
Security Service - Central Alarm	171.00	171	193	-22	770		
Sound System and Tech Maintenanc	0.00	0	75	-75	300		

**Borderlands UU****Revenue and Expenditure – All Funds – 3 Months Ended September 30, 2025****General Fund – Three Months ACTUAL as Percentage of Annual Budget**

<b>Details Account</b>	<b>3 Months All Funds Actual</b>	<b>3 Months Gen'l Fund Actual</b>	<b>3 Months Gen'l Fund Budget 25%</b>	<b>3 Months Variance Act – Bud</b>	<b>Annual Budget Gen'l Fund Budget</b>	<b>3 Months % Annual Budget</b>	<b>At Risk +5%&gt;25%AnnBud Y</b>
Trash Collection	347.56	348	375	-27	1,500		
Utilities Electric	825.12	825	1,582	-757	6,328		
Water and Fire Suppression	197.79	198	900	-702	3,600		
SubTotal BUILDING AND GROUNDS	2,958.93	2,959	9,645	-6,686	38,578	7.7%	
<b>FINANCE SUPPORT</b>							
Fundraising Expenses	0.00	0	125	-125	500		
Stewardship	0.00	0	50	-50	200		
SubTotal FINANCE SUPPORT	0.00	0	175	-175	700		
<b>OFFICE EXPENSE</b>							
Copier Monthly Service Contract	77.90	78	120	-42	480		
Icon fees	180.00	180	180	0	720		
PerCopy Fees	358.05	358	518	-159	2,070		
Post Office Box	0.00	0	30	-30	120		
Supplies	246.34	246	425	-179	1,700		
Telephone and Internet	426.15	426	420	6	1,680		
SubTotal OFFICE EXPENSE	1,288.44	1,288	1,693	-404	6,770	19.0%	
<b>PERSONNEL</b>							
CUSTODIAN SALARY	4,280.00	4,280	3,900	380	15,600	27.4%	
EMPLOYER PAYROLL TAXES	1,943.22	1,943	2,063	-119	8,250		
Leadership Training & Staff Develo	148.50	149	0	149	0		
Minister Group Life - LTD - ADD	414.69	415	0	415	0		
MINISTER HOUSING	4,500.00	4,500	0	4,500	0		
MINISTER SALARY	14,877.00	14,877	20,575	-5,698	82,300		
MUSIC DIRECTOR SALARY	0.00	0	2,500	-2,500	10,000		
OFFICE MANAGER SALARY	6,244.35	6,244	5,225	1,019	20,900	29.9%	
Other Personnel Expense	75.00	75	100	-25	400		
Workers Compensation Insurance	666.00	666	275	391	1,100	60.6% Y	
SubTotal PERSONNEL	33,148.76	33,149	34,638	-1,489	138,550	23.9%	
SubTotal INSTITUTIONAL SUPPORT	38,396.13	38,396	47,327	-8,931	189,308	20.3%	
<b>MEMBERSHIP</b>							
Membership	172.22	172	150	22	600		
SubTotal MEMBERSHIP	172.22	172	150	22	600	28.7%	
<b>MEMORIAL MEDITATION GARDEN</b>							
Meditation Garden Construction Expen	0.00	0	250	-250	1,000		
Meditation Garden Maintenance	72.12	72	750	-678	3,000		
Memorial Garden Bricks	0.00	0	75	-75	300		
SubTotal MEMORIAL MEDITATION GA	72.12	72	1,075	-1,003	4,300	1.7%	
<b>SOCIAL JUSTICE</b>							
Baja 4 Projects	0.00	0	150	-150	600		
Social Justice Committee Activities	109.72	110	575	-465	2,300		
SubTotal SOCIAL JUSTICE	109.72	110	725	-615	2,900	3.8%	
<b>WORSHIP ARTS</b>							
<b>MUSIC PROGRAM</b>							
Accompanist	700.00	700	2,025	-1,325	8,100		
Music Supplies	16.55	17	50	-33	200		
Piano Tuning and other costs	0.00	0	75	-75	300		
SubTotal MUSIC PROGRAM	716.55	717	2,150	-1,433	8,600	8.3%	
<b>SUNDAY SERVICES</b>							

**Borderlands UU**

Revenue and Expenditure – All Funds – 3 Months Ended September 30, 2025

General Fund – Three Months ACTUAL as Percentage of Annual Budget

Details Account	3 Months All Funds Actual	3 Months Gen'l Fund Actual	3 Months Gen'l Fund Budget 25%	3 Months Variance Act – Bud	Annual Budget Gen'l Fund Budget	3 Months % Annual Budget	At Risk +5%>25%AnnBud Y
Pulpit Supply	0.00	0	300	-300	1,200		
Sunday Speakers	0.00	0	100	-100	400		
SubTotal SUNDAY SERVICES	0.00	0	400	-400	1,600	0.0%	
SubTotal WORSHIP ARTS	716.55	717	2,550	-1,833	10,200	7.0%	
Stripe Fees	34.87	35	63	-28	250	14.0%	
<b>Total Expenditures</b>	<b>40,127.42</b>	<b>40,127</b>	<b>53,582</b>	<b>-13,455</b>	<b>214,328</b>	<b>18.7%</b>	
<b>Summary</b>							
<b>Total Revenues</b>	<b>128,578.54</b>	<b>66,133</b>	<b>44,957</b>	<b>21,176</b>	<b>179,828</b>	<b>36.8%</b>	
<b>Total Expenditures</b>	<b>40,127.42</b>	<b>40,127</b>	<b>53,582</b>	<b>-13,455</b>	<b>214,328</b>	<b>18.7%</b>	
<b>Net Revenue in Excess of Expenditures</b>	<b>88,451.12</b>	<b>26,005</b>	<b>-8,625</b>	<b>34,630</b>	<b>-34,500</b>		
<b>PROJECTS 2025-2026</b>							
<b>ENDOWMENT TRANSFERS IN:</b>							
Chair Rack	0.00	0					
Folding Chairs	0.00	0					
Kitchen Dishes & Cups	0.00	0					
SubTotal Endowment Transfers IN	0.00	0					
<b>ENDOWMENT TRANSFERS PAID OUT:</b>							
Chair Rack	197.76	198					
Folding Chairs	211.18	211					
Kitchen Dishes & Cups	288.00	288					
SubTotal Endowment Transfers PAID OU	696.94	697					
<b>NET 4% PROJECTS 2025-2026</b>	<b>-696.94</b>	<b>-697</b>					
<b>Net Results, Operations and 4% Projects</b>	<b>87,754.18</b>	<b>25,308</b>					

**Borderlands UU**

Revenue and Expenditure – All Funds – 3 Months Ended September 30, 2025

General Fund – Three Months ACTUAL as Percentage of Annual Budget

Summary Account	3 Months All Funds Actual	3 Months Gen'l Fund Actual	3 Months Gen'l Fund Budget 25%	3 Months Variance Act – Bud	Annual Budget Gen'l Fund Budget	3 Months % Annual Budget	At Risk +5%>25%AnnBud Y
<b>Revenues</b>							
Endowment Revenue Donations	0.00						
Meditation Garden Revenues	0.00	0	175	-175	400		
Non Pledge Contributions of Record	0.00	0	250	-250	1,000		
PLEDGE INCOME	57,501.22	57,501	35,182	22,319	140,728	40.9%	
Pledge Challenge Grants	5,000.00	5,000	3,750	1,250	15,000	33.3%	
Prior Year Pledge	0.00	0	500	-500	2,000		
Social Justice Activities	0.00	0	330	-330	1,320		
SUNDAY PLATE	3,584.79	3,585	4,500	-915	18,000	19.9%	
50% Plate Share	-2,188.00	-2,188	-2,250	62	-9,000	24.3%	
FUND RAISING – General	0.00	0	180	-180	720		
Auction	0.00	0	1,625	-1,625	6,500		
Rummage Sale	0.00	0	400	-400	1,600		
LOGO Merch	435.00	435	0	435	0		
MISCELLANEOUS INCOME	14.00	14	90	-76	360		
Net Appreciation-General Fund Investmer	1,785.75	1,786	300	1,486	1,200		
Net Appreciation-Endowment Investments	62,445.78						
<b>Total Revenues</b>	<b>128,578.54</b>	<b>66,133</b>	<b>44,957</b>	<b>21,176</b>	<b>179,828</b>	<b>36.8%</b>	
<b>Expenditures</b>							
SubTotal COMMUNICATIONS	523.91	524	950	-426	3,800	13.8%	
SubTotal CONGREGATIONAL LIFE	101.90	102	743	-641	2,970	3.4%	
SubTotal AFFILIATION DUES-MEM	1,000.00	1,000	1,003	-3	4,010	24.9%	
BOARD AND PROGRAM COUNCIL	0.00	0	175	-175	700		
SubTotal BUILDING AND GROUNDS	2,958.93	2,959	9,645	-6,686	38,578	7.7%	
SubTotal FINANCE SUPPORT	0.00	0	175	-175	700		
SubTotal OFFICE EXPENSE	1,288.44	1,288	1,693	-404	6,770	19.0%	
SubTotal PERSONNEL	33,148.76	33,149	34,638	-1,489	138,550	23.9%	
SubTotal MEMBERSHIP	172.22	172	150	22	600	28.7%	
SubTotal MEMORIAL MEDITATION	72.12	72	1,075	-1,003	4,300	1.7%	
SubTotal SOCIAL JUSTICE	109.72	110	725	-615	2,900	3.8%	
SubTotal MUSIC PROGRAM	716.55	717	2,150	-1,433	8,600	8.3%	
SubTotal SUNDAY SERVICES	0.00	0	400	-400	1,600	0.0%	
Stripe Fees	34.87	35	63	-28	250	14.0%	
<b>Total Expenditures</b>	<b>40,127.42</b>	<b>40,127</b>	<b>53,582</b>	<b>-13,455</b>	<b>214,328</b>	<b>18.7%</b>	
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<b>Net Revenue in Excess of Expenditures</b>	<b>88,451.12</b>	<b>26,005</b>	<b>-8,625</b>	<b>34,630</b>	<b>-34,500</b>		
<b>PROJECTS 2025-2026</b>							
<b>ENDOWMENT TRANSFERS IN:</b>							
Chair Rack	0.00	0					
Folding Chairs	0.00	0					
Kitchen Dishes & Cups	0.00	0					
SubTotal Endowment Transfers IN	0.00	0					
<b>ENDOWMENT TRANSFERS PAID OUT:</b>							
Chair Rack	197.76	198					
Folding Chairs	211.18	211					
Kitchen Dishes & Cups	288.00	288					
SubTotal Endowment Transfers PAID OU	696.94	697					
<b>NET 4% PROJECTS 2025-2026</b>	<b>-696.94</b>	<b>-697</b>					
<b>Net Results, Operations and 4% Projects</b>	<b>87,754.18</b>	<b>25,308</b>					